



MENTOR - MENTORING BETWEEN TEACHERS IN SECONDARY AND HIGH SCHOOLS

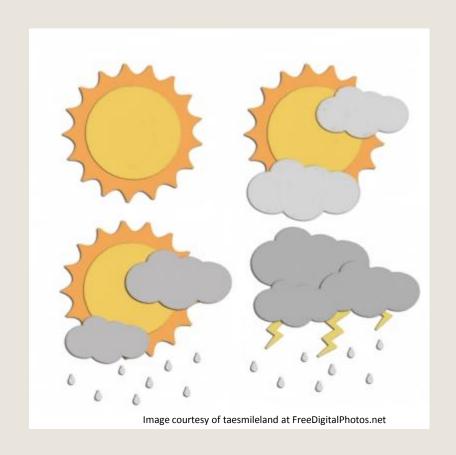
Project and agreement number: 2014-1-PL01-KA200-003335

This project has been funded with the support from the European Union. This publication reflects the views only of the author, and the European Commission or Fundacja Rozwoju Systemu Edukacji – National Agency of Erasmus+ in Poland cannot be held responsible for any use which may be made of the information contained herein.



Types of School Climate*.

- ❖ Open,
- * Autonomous,
- Controlled,
- **❖** Familiar,
- Paternalistic,
- Closed.





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- Characterized by cooperation and collaboration between team members. These show respect and mutual support.
- Participants show professionalism, being totally concentrated on achieving objectives.
- The director supports staff and personnel, he represents an example for his staff and he respects those whom he works with.
- Between these types, there exists autonomy, resulting in not feeling the influence of rules, guidelines and bureaucratic control.



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Open climate.







Closed climate.

- Assumes a total lack of interest from teachers, who lack motivation, and develop their activity by routine, indifference and disengagement.
- The director practices inefficient but authoritarian management using excessive control, submitting rigid and unattractive assignments, showing inflexibility and lack of tolerance.







- Represented by a manager which is rigid, autocratic, trying to control by any means whatever happens in school.
- Despite such a situation, teachers, characterized by high professionalism, dedication and motivation, ignore the behavior of the director and lead themselves.
- Collegiality, team spirit and pleasure to work for the benefit of the school dominates between teachers.

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The employed climate.





Unemployed climate.

- Typical for school in which only the manager demonstrates professionalism. He is strongly motivated and involved, showing openness and supportive behavior.
- Teachers that are disinterested, disengaged and even interested in sabotaging the efforts made by the school director in his attempt to reach his targets.
- The director-oriented teachers, constantly trying to stimulate his staff, respects them and offers them ways to succeed professionally while teachers do not get along neither with each other, neither with the director.





The behavior of the director **OPEN Teachers Behaviours Employed** Unemployed Open Closed Behavior Climate Climate Climate CLOSED The behavior of the Closed Open Closed Open director Closed Closed Closed **Teachers** Open

Types of school climate:



